



**Embassy of the United States of America
Seoul, Korea**

Defense Attache Office, Seoul
Unit 15550
APO AP 96204

February 25th 2009

Dear Sir, Ma'am:

I'm writing this letter in support of Ms. Patricia "Katie" Carr, who is applying for a position in your agency. As a former professor at the U.S. Military Academy who educated more than a thousand cadets – one of whom was Katie, I can attest to you that Katie Carr is the future leader that we are looking for as we enter a new era of conflict. And as an intelligence professional, I will tell you that she would make an excellent analyst in your agency.

I've known Katie for five years and during that time she has displayed strong character, infallible integrity, and a keen intellect. As a cadet in the toughest leadership program in the country, Katie excelled personally and professionally. Through dedication, natural ability, and a strong work ethic, Katie immersed herself in international relations, terrorism studies, and leadership.

Although Katie's resume is impressive, it cannot portray her strongest trait: moral character. Katie Carr displays moral character of the highest sort on a daily basis – a trait that is so important especially in our intelligence professionals, particularly as we fight the dirty battles of urban warfare as initiated by terrorists, jihadists, criminals, and thugs. Even more, Katie combines that moral character with the personal courage to exercise it routinely. Katie has the unique ability to analyze complex issues and communicate those issues in an understandable manner both written and orally.

Patricia "Katie" Carr is brilliant, talented, and a committed to a lifetime of service to something greater than herself. Select her and see. You will not be disappointed.

A handwritten signature in blue ink, appearing to read "Kip A. McCormick".

Kip A. McCormick
Colonel, US Army
Defense Attaché